

## Comprehensive Stroke Centers: Key Personnel and Infrastructure

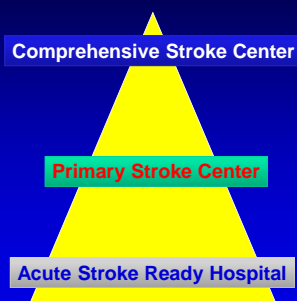
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## Presenter Disclosure Information

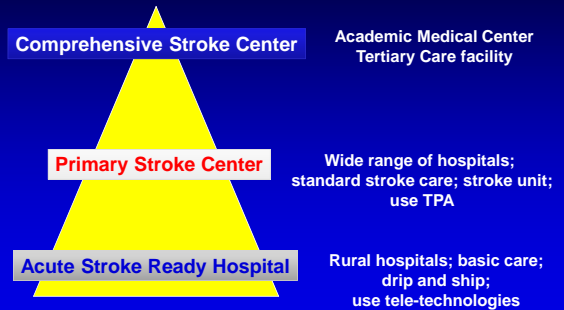
**FINANCIAL DISCLOSURE:**  
Speakers Bureau/Consultant: Genentech, Inc.

**UNLABELED/UNAPPROVED USES DISCLOSURE:**  
None

## Levels and Types of Stroke Centers



## Characteristics of Different Stroke Centers



## Numbers of Various Types of Stroke Centers

|   |                       |
|---|-----------------------|
| Comprehensive Stroke Center                   | 75 to 200 total       |
| Primary Stroke Center                         | Final count 1000-1200 |
| Acute Stroke Ready Hospital                   | Perhaps 1200-1800     |
| > 5000 total acute care hospitals in the U.S. |                       |

## Patient Types at a Comprehensive Stroke Center

- Large complex ischemic strokes
  - Endovascular therapy
  - Hemispherectomy
  - Systemic disease with multi-organ involvement
  - High ICP
  - Cryptogenic etiology
- Intracerebral hemorrhage
  - ICU level care
  - Neurosurgical interventions
- Subarachnoid hemorrhage
  - ICU level care
  - Endovascular and neurosurgical therapies
  - Vasospasm treatments

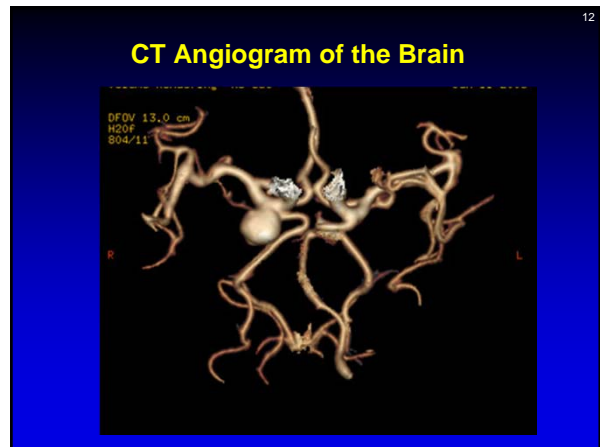
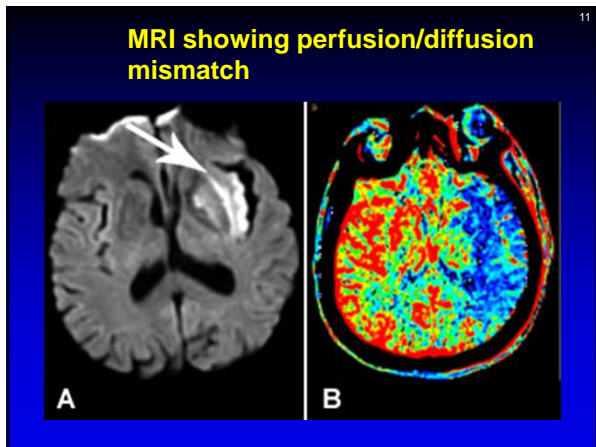
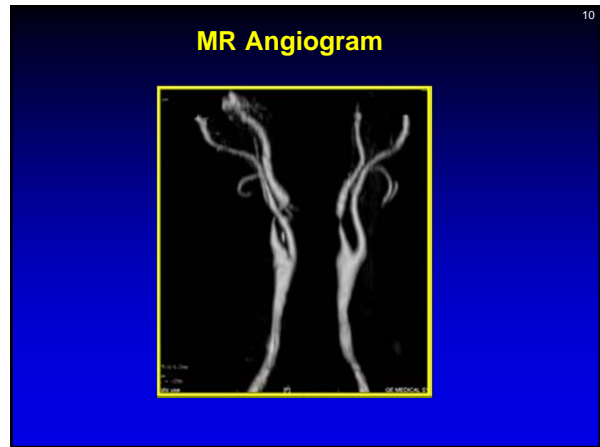
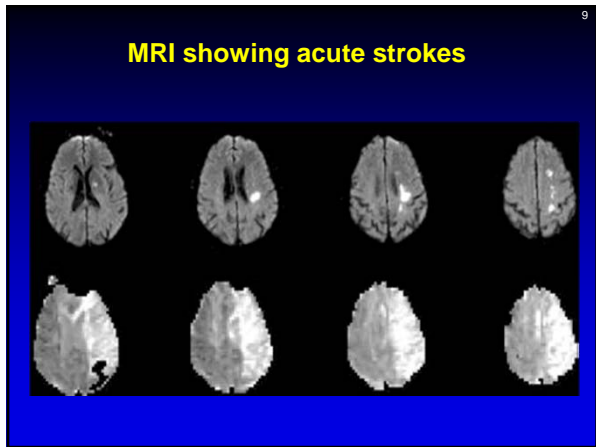
### Key Elements of a Comprehensive Stroke Center

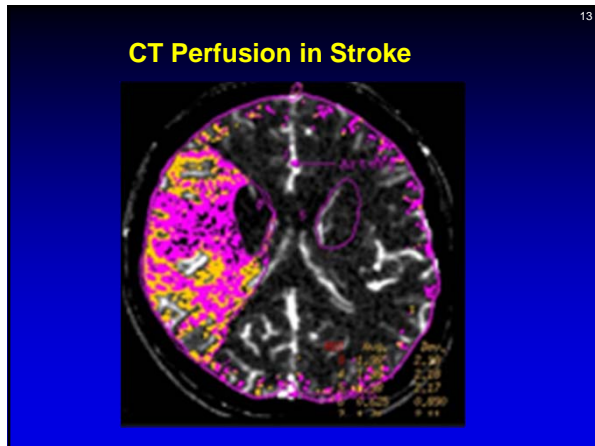
- All components of a Primary Stroke Center, **plus**
  - Availability of advanced imaging techniques
    - MRI/MRA, CTA, DSA, TCD
  - Availability of personnel trained in vascular neurology, neurosurgery, endovascular techniques
  - 24/7 availability of personnel, OR, and endovascular facilities
  - ICU/Neuroscience ICU
  - Stroke registry
  - Experience and expertise treating patients with large strokes, ICH, SAH

DSA = digital subtraction angiography; TCD = transcranial Doppler.  
Alberts MJ, et al. Stroke. 2005;36:1597-1618.

### Imaging Modalities at a CSC

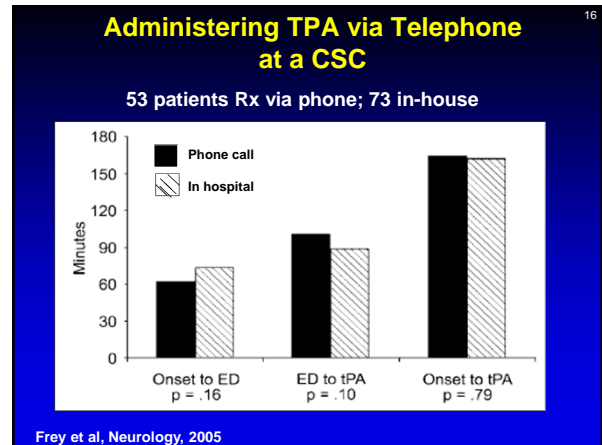
- MRI and MRA (head and neck)
  - Very sensitive to image acute strokes and cerebral vasculature
  - Can also be used for perfusion studies and to identify areas of mismatch
- CT Angiography (head and neck)
  - Useful to cerebral vasculature for detection of stenosis, aneurysms, dissection
  - Needed in patients who cannot undergo MRI and MRA
- CT or MR perfusion
  - Being used widely to help identify ischemic penumbra
- Cerebral Angiogram (DSA)
  - Often considered the 'Gold Standard'
- **MRI, along with MRA or CTA are now recommended for PSCs**





- ### Key Personnel at a CSC
- CSC Director—most likely an MD with advanced training in vascular neurology or neurosurgery, others
  - Neurosurgeon(s) with training in vascular neurosurgery
  - Endovascular expertise for lytic/mechanical therapy, coiling, stenting, etc.
  - Intensivist/Neuro-intensivist for ICU staffing
  - Nursing personnel for stroke unit, ICU/NICU, endovascular, OR, etc.
  - Advanced practice nurses for stroke registry, education, referrals, possible NICU coverage
  - Therapists and pharmacists—patient care and research studies
- 14

- ### Telemedicine at a CSC
- Most CSCs will have some type of telemedicine arrangement
    - Telephone consults
    - Full video conferencing with radiology feeds
    - Remote robotic interactions
  - Link CSC to PSCs and ASRHs in their network
  - Pre-arranged consultations and transfers
    - Specify vendors, logistical issues, platforms, reimbursement, legal issues
    - Decide who to transfer and how to transfer
  - The CSC should act as a resource for various referring hospitals
    - Consultations, education, support, etc.
- 15



### Telemedicine for Stroke

17

**Table 2** Main results comparing telephone consultation (TC) and remote video examination (RVE)

|                                     | RVE  | TC   |          |
|-------------------------------------|------|------|----------|
| Number                              | 77   | 74   |          |
| Total time for consultation (min)   | 49.8 | 27.2 | P < 0.01 |
| Length of stay, days                | 11.4 | 12.3 | n.s.     |
| Admission to stroke ward, % of pts. | 59.7 | 45.9 | n.s.     |
| Transfer to stroke center % of pts. | 9.1  | 14.9 | P < 0.05 |
| Diagnosis corrected + % of pts.     | 7.1  | 17.6 | P < 0.05 |
| Outcome 10 days after stroke, %     |      |      |          |
| Mortality                           | 1.3  | 6.8  | P < 0.05 |
| Institutional care                  | 2.6  | 5.4  | n.s.     |

Handschu et al, J Neurol, 2008

- ### Stroke Centers in Europe
- Survey of hospitals in Germany and Austria
    - 42% response rate
  - 178 total hospitals
    - > 54,000 patients admitted per year
    - Average of 376 stroke patients/yr/hospital
  - 7.3% met criteria for a CSC
  - 8.4% met criteria for PSC
  - 48% had basic care offered
  - 36% lacked basic services
- Ringelstein et al, Cerebrovascular Disease, 2009
- 18

## Importance of a Neurocritical Care Team

- Physician expertise in NCC
- Care protocols
- Coordinated rounds
- 2381 patients
- Significant decline in mortality
- Almost 2 day decrease in LOS

Suarez et al, CCM, 2004

## Impact of a Neurointensivist on Mortality

Figure 1. Cumulative incidence of death in the neurosciences intensive care unit in the periods before (dotted line) and after (solid line) the neurointensivist's appointment.

**PROBLEM: Not enough neurointensivists for 24/7 coverage**

Varelas et al, CCM, 2004

## Neurocritical Care Team

Table 3. Relationship between neurosurgical and neurological patients and availability of neurosciences critical care unit team (team)

| Features                           | No Team, n = 796 | Team Available, n = 703 | p Value <sup>a</sup> |
|------------------------------------|------------------|-------------------------|----------------------|
| <b>Neurosurgical</b>               |                  |                         |                      |
| Age, yrs, mean ± SD                | 57.0 ± 17.5      | 59.4 ± 17.2             | .08                  |
| Elective admission, n (%)          | 182 (23)         | 172 (22.5)              | .8                   |
| Death rate, n (%) <sup>b</sup>     | 78 (9.8)         | 53 (6.9)                | .04                  |
| Hospital length of stay, mean ± SD | 9.8 ± 7.7        | 8.4 ± 6.4               | <.01                 |
| ICU length of stay, mean ± SD      | 4.4 ± 4.3        | 4.0 ± 3.8               | <.01                 |
| Discharged home, n (%)             | 453 (56.9)       | 448 (58.7)              | .5                   |
| <b>Neurologic</b>                  |                  |                         |                      |
| Age, yrs, mean ± SD                | 62.1 ± 18.3      | 61.7 ± 16.5             | .7                   |
| Elective admission, n (%)          | 0                | 0                       | —                    |
| Death rate, n (%) <sup>b</sup>     | 49 (12.1)        | 44 (10.6)               | .5                   |
| Hospital length of stay, mean ± SD | 10.0 ± 8.6       | 8.4 ± 7.8               | <.01                 |
| ICU length of stay, mean ± SD      | 3.7 ± 3.2        | 3.1 ± 3.5               | <.01                 |
| Discharged home, n (%)             | 193 (48.6)       | 220 (52.8)              | .14                  |

Suarez et al, CCM 2004

## Care at a CSC vs General Hospital Finnish Experience

Table 3. Characteristics of Care

|  | CSC (n=20 045) | PSC (n=10 749) | GH (n=30 891) | Total (n=61 685) |
|--|----------------|----------------|---------------|------------------|
| Length of stay in days at CSC/PSC/GH, median (IQR) | 7 (4–11)       | 5 (2–8)        | 8 (4–18)      | 7 (4–14)*        |
| Total length of stay, median (IQR)                 | 11 (6–35)      | 10 (4–30)      | 13 (5–39)     | 12 (5–36)*       |
| CEA performed, n (%)                               | 712 (3.6)      | 251 (2.3)      | 472 (1.5)     | 1285 (2.4)*      |
| Thrombolytic therapy, n (%)                        | 437 (2.2)      | 79 (0.7)       | 34 (0.1)      | 550 (0.9)*       |

Meretoja et al, Stroke, 2010

## Outcomes at a CSC: Finland Study

Table 4. Outcome of Finnish Patients With Ischemic Stroke

|   | CSC (n=20 045)   | PSC (n=10 749)   | GH (n=30 891) |
|---|------------------|------------------|---------------|
| <b>Unadjusted outcome, no. (%)</b>                            |                  |                  |               |
| Case-fatality by 1 year                                       | 3321 (16.6)      | 2051 (19.1)      | 8428 (27.3)   |
| Institutional care at 1 year                                  | 1773 (8.8)       | 1037 (9.6)       | 4071 (13.2)   |
| Home at 1 year  | 14 951 (74.6)    | 7661 (71.3)      | 18 392 (59.5) |
| <b>Outcome adjusted for patient demographics, OR (95% CI)</b> |                  |                  |               |
| Case-fatality by 1 year                                       | 0.84 (0.80–0.89) | 0.89 (0.84–0.94) | 1             |
| Institutional care at 1 year                                  | 0.87 (0.82–0.93) | 0.89 (0.83–0.96) | 1             |
| Home at 1 year  | 1.22 (1.17–1.28) | 1.16 (1.10–1.23) | 1             |

Meretoja et al, Stroke, 2010

## Outcomes at a CSC vs Community Hospital

|                | CSC   | Community |           |
|----------------|-------|-----------|-----------|
| Neuro exam     | 69.5  | 105       | p < 0.001 |
| Door to Needle | 60    | 54        | p = 0.1   |
| Onset to TPA   | 135   | 165       | p < 0.001 |
| Protocol Dev   | 10.2% | 6.7%      | NS        |
| Sx ICH         | 4.7%  | 14%       | p = 0.04  |
| Neuro Improve  | 59%   | 37%       | p = 0.014 |

Perez de la Ossa J Neurol 2009

## Outcomes and Admission to a CSC

**Table 4** Predictors of good outcome at 90 days: logistic regression analysis

|  | OR [95% CI]                   |
|--|-------------------------------|
| NIHSS at baseline  | 0.86 [0.80–0.92], $p < 0.001$ |
| Prebolus glycemia  | 0.99 [0.98–1.00], $p = 0.04$  |
| Clinical history of atrial fibrillation  | 1.60 [0.69–3.66], $p = 0.26$  |
| Direct admission to the CSC<br>(vs. initial attention at an<br>unspecialized hospital) | 2.48 [1.04–5.88], $p = 0.03$  |

Perez de la Ossa J Neurol 2009

## Staffing of a CSC

- **Medical Director**
  - Vascular neurology, critical care, vascular neurosurgery
  - Must be available 24/7
  - Reachable by phone within 20 min; in house within 45 minutes
- Neuro-interventionalists available 24/7
  - **One person cannot cover multiple hospitals (if far apart)**
- Expertise in critical care and neurology staff in the ICU
- Neurosurgeon available 24/7; must be in house within 30 minutes
- Diagnostic radiologist available 24/7
- Certified radiology technologist available 24/7
  - Includes technologists to assist with MRI and cerebral angiography

## CSC Requirements for Personnel

- RNs with expertise in stroke nursing care
  - Assessment using scales (NIHSS)
  - Critical care skills for NICU nurses
    - Post-TPA; treatments for elevated ICP; post-surgery, etc.
    - **Nursing care related to IR and NSGY are key!!**
- APNs with advanced nursing skills for NICU care
- Nurse case managers and social workers with expertise related to:
  - Acute stroke care
  - Care coordination
  - **Post-stroke care** (including rehabilitation)
  - Community resources

## Staffing at a CSC

- PT and OT should be available 6 days a week
  - But NOT 24/7
- Speech/swallowing services should be available 7 days a week
  - But NOT 24/7
  - Reflects importance of swallow evaluations
- NICU staffing is coming into focus
  - Neuro-intensivist is preferred, but general intensivist with NCC training/expertise is OK
  - NCC trained/experienced nurses, NPs, PAs, etc.
  - **NICU must be staffed IN-HOUSE 24/7**

## Proposed CSC Requirements for Procedures

- Comprehensive Neuro-imaging
  - MRI, MRA, CTA, catheter angiography, Doppler, TCD, TTE, TEE
- Most elements must be available 24/7
- CSC must be able to perform the following procedures:
  - CEA
  - Carotid stenting
  - Endovascular coiling of aneurysms

## Procedure Volumes

- Volumes for SAH, aneurysm coiling and clipping are likely to go up:\*
  - At least 10 aneurysms Rx with clipping
  - At least 20 aneurysms Rx with coiling/endovascular
  - At least 35 aneurysmal SAH patients cared for each year
- At least 10 endovascular procedures for acute ischemic stroke/yr\* (controversial at present)

\* These numbers have not been approved by TJC at present

## Possible CSC Performance Metrics

- Rates of procedural complications (stroke, death)
  - CEA, CAS 30 day stroke/death rates
- Performance of stroke severity scales
  - NIHSS, Hunt and Hess, ICH score
- Time for beginning anticoagulation reversal in ICH
  - FFP, PCC, other agents
- 30 day modified Rankin
  - will not be severity adjusted
- Rates of cerebral bleeding after TPA, endovascular Rx
  - 36 hour time window, blood on head CT
- Nimodipine for SAH
  - Rx initiated within 24 hours
- Door to groin times for endovascular therapies

## Monitoring for Peri-Procedure Complications

- 30 day stroke and death rates for
  - CEA (symptomatic and asymptomatic patients)
  - Carotid artery stenting (symptomatic and asymptomatic patients)
- Strokes rates for diagnostic cerebral angiogram
- Infection rates for EVDs

## Other Functions of a CSC

- Act as the "Hub" hospital to coordinate:
  - Emergent communications (telemedicine, telestroke, teleradiology, robots)
  - Emergent transfers (helicopter, ambulances)
  - Consultations, assistance, advice
- Public education
  - Risk factors, calling 911, etc.
- Act as a resource hospital or leader for various activities:
  - Research programs and studies
  - Educational programs for professional staff and lay public
- Act as a partner and advocate for:
  - Local and regional resources (money, ambulances, etc.)
  - Regional and state regulatory and legislative initiatives

## Certification of CSCs

- **Four organizations (JC, HFAP, DNV, others) plus some states are now involved in CSC certification**
- **Currently about 60-70 hospitals have been visited by the JC, of which about 40 are certified**
- **The JC site visit is very challenging and comprehensive**
  - 2 site visitors
  - 2 day visit
  - Very in-depth
- **Self-certification is not optimal**
  - Inaccurate assessments
  - Lack the rigor of an independent review

## Research at a CSC

- A CSC must be involved in at least one research project
- This is based on numerous studies showing that participation in clinical research improves overall outcomes
  - Research project must be patient oriented
  - Project must require IRB approval
  - Routine databases will not count as 'research'
  - This is a new requirement

## Potential Challenges Becoming a CSC

1. The major care elements must all be available on a 24/7 basis
  - Some hospitals that think of themselves as a CSC do not do this
  - Unclear if some hospitals can meet this requirement
2. EMS diversion or triage to CSCs may be a challenge
  - Cannot easily determine in ambulance type of stroke
  - May be able to assess stroke severity
3. Financial issues
  - Some procedures done at a CSC may not be well reimbursed in the future; bundling of fees
  - Unclear what the costs of CSC certification will be
  - These issues may be overcome by increased marketing, patient volume, and procedures

## Conclusions

- A Comprehensive Stroke Center will form the 'HUB' of any Stroke System of Care
- The CSC will provide comprehensive services for the most complicated stroke patients
- There are many important personnel and programmatic elements for a CSC
- A CSC must meet several unique performance metrics
- It is hoped that the growth and success of CSCs will mirror that of PSCs
- CSC certification began in 2012 and continues
- May have a total of 150-200 CSCs